



National Safe Skies Alliance

Program for Applied Research in Airport Security

PARAS 0071 Project Statement

PARAS 0071 Implementing ICS in Airport Security and Emergency Response

Funds: Up to \$225,000

Contract Time: 15 Months

Staff Responsibility: Jessica Grizzle

Fiscal Year: 2026

The Project Statement below has been selected by the Safe Skies Oversight Committee and will be the starting point for a panel of experts to develop a Request for Proposals (RFP). The RFP is expected to be available in early 2026.

The Incident Command System (ICS), as outlined in FEMA's National Incident Management System (NIMS), provides a standardized framework for managing resources, communication, and operational decision-making during emergencies or high-impact events. FEMA's ICS-100 level training provides foundational understanding of ICS principles and structure. Even with this training, it can be difficult to understand the applicability of ICS in an airport environment, particularly for staff without a law enforcement or emergency response background. Airport-specific guidance is needed to help airport security and operations staff understand and effectively apply ICS in the airport environment.

The objective of this research is to create airport-specific guidance with in-depth, scenario-based discussion of how to properly apply ICS in airports, with a focus on security and operations.